

ACKNOWLEDGMENT

The Environmental Management (EM) program gratefully acknowledges former Assistant Secretary Al Alm whose vision and leadership were instrumental in the development of the draft environmental cleanup strategy described in this document. EM is also grateful for the hard work and dedication of Gene Schmitt, who directs the *Paths to Closure* effort, and the Environmental Management and Operations/Field Office staff who assisted in the preparation of this document and the analyses which support it. In addition, EM is grateful for the valuable contributions of regulators, stakeholders, and Tribal Nations to this document.

Finally, EM acknowledges the contributions of those individuals, such as former Assistant Secretary Tom Grumbly, who helped achieve the significant progress the Environmental Management program made prior to the initiation of the *Paths to Closure* effort. Of particular note is the *Baseline Environmental Management Report*, the predecessor analysis which first aggregated the life-cycle costs of the Environmental Management program. EM is grateful to Jim Werner and Terry Tyborowski who together directed this analysis.